

TNRD 1/1992

TNRD, the first twenty five  
Thompson-Nicola Regional  
c.l

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The TNRD do not publish an  
Annual Report. Financial Stats  
can be obtained from their  
office in Kamloops

# TNRD

## THOMPSON-NICOLA REGIONAL DISTRICT

### ***"THE FIRST 25 YEARS"*** **1967 - 1992**



***Municipalities and Electoral Areas Working Together  
as Regional Government to Tackle Common Challenges***

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TNRD 1/1992  
TNRD, the first twenty five  
Thompson-Nicola Regional  
c.1  
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## DEDICATION

*This publication is dedicated to all those who have served on the Board of Directors of the Thompson-Nicola Regional District and the Regional Hospital District at one time or another during the first twenty-five years of operations.*

*Through their effort, augmented by that of staff and the hundreds of volunteers engaged by the Regional District, the way is paved for future Boards to effectively tackle the ever increasing responsibilities being placed on regional government.*

## DIRECTORS 1967 - 1992

Aldrich, J.G.	1971-72	Dormer, J.	1987	John, H.T.	1979	Quinn, S.P.	1991-92
Andersen, R.L.	1972-73	Dunsdon, R.J.	1988	Johnson, R.E.	1972-75	Rabbitt, J.T.	1981-84
Baird, R.	1985-86, 89-90	Elliott, B.W.	1981-88	Jones, N.S.	1974-75	Ranta, P.A.J.	1992
Bann, J.	1977-78	Elliott, S.A.	1979-82	Kaatz, P.K.	1989-92	Riis, N.A.	1978
Beatty, R.	1970-71, 73, 75	Ellis, R.S.	1989-92	Kemp, A.D.	1991-92	Rogers, D.T.	1967-69
Becker, E.	1972	Ellsay, D.	1971	Kent, A.G.	1970	Romano, A.J.	1968-74, 77-78
Benna, G.	1975-79	Endean, V.R.	1989-92	Kerr, D.M.	1979	Roy, B.	1988-90
Bepple, C.	1972-73	Fandrich, B.	1981-82	Kerr, P.A.	1985-87	Russell, J.T.	1967-70
Bianco, P.R.	1975-76	Ferguson, W.E.	1974	Krauseneck, H.	1980-85	Rye, G.A.	1980
Bishop, W.L.	1982-86	Finlayson, D.A.	1971	Kroeker, H.	1987-88	Saito, S.	1967-68
Black, R.E.	1989-90	Fleming, J.G.	1987-88	Lapin, J.F.	1980-92	Sawden, T.L.	1983-88
Bodman, G.F.	1988-92	Forsyth, A.R.	1968-69	Latta, R.M.	1977-78, 80-84	Shindell, R.	1969
Borthwick, M.F.	1968-71	Gagliardi, P.A.	1989-90	Long, D.R.	1989-92	Shwydiuk, J.	1977-78
Bowers, G.J.	1968-80	Gagne, J.M.	1989-90	Loring, V.	1971	Simmerling, K.	1976-79
Boyd, F.T.	1970-72	Gamble, G.H.	1967-69	Lunzmann, P.	1991-92	Skelly, J.	1988
Branchflower, C.G.	1981-84, 87, 89-92	George, H.	1976-83	MacLean, A.F.	1972-75, 82-83	Smith, A.J.	1980-83
Brown, F.	1973-76	Gerard, R.S.	1988	Mallach, R.	1971-73	Smith, J.B.	1980-81, 84-87
Brown, S.A.	1967-68	Gilmore, W.F.	1972-74	Marshall, C.M.	1988-92	Steffens, R.J.	1967-79
Bryant, L.J.	1968-90	Gilmour, A.M.	1980	Mattenly, W.	1967-69	Stocks, N.	1973-74
Caissie, P.J.	1986-92	Grant, M.P.	1969-70	Matthews, M.	1973-74	Summers, D.O.	1972
Carlstrom, A.S.	1967-88	Grigg, J.M.	1972	McKay, A.R.	1967-71	Tait, D.A.	1968-69
Carter, D.N.	1979-80	Guichon, G.	1967-68	McMahon, B.A.	1991-92	Thiessen, E.	1977-78
Cartwright, K.E.	1981, 85-87	Hanna, T.G.	1973-75	McWilliam, A.W.	1975-76	Thompson, A.R.	1975-76
Chapman, F.R.	1972-73	Harvey, L.F.	1970-71	Methot, C.J.	1970-73	VanDyke, C.F.	1975-80, 83-92
Cheyne, R.R.	1970	Harwood, J.	1970-73	Moss, J.B.	1979	Vennard, N.R.	1968-71
Christensen, O.	1984-85, 88-90	Havisto, R.	1984-90	Neal, L.A.	1967-69	Wagner, L.F.	1980-90
Clemitsen, J.R.L.	1969-70, 74-76, 79-88	Heroux, L.	1968-69	Nelson, D.E.	1967-72	Walch, J.R.	1973-92
Colclough, R.F.	1979-84	Hill, H.	1972	Nicol, G.A.	1973	Wallace, P.A.	1981-86
Collett, A.	1969-70, 72	Hinton, B.	1986-87	Norgaard, C.	1991-92	Walsh, J.T.	1985-86
Conn, R.	1967	Hofer, H.	1985-86, 91-92	O'Dwyer, J.	1973-78	Watt, W.M.	1968-71
Couch, D.W.	1975-78	Hollstedt, L.K.	1979	Paquette, O.	1968-69	Webber, R.	1971-72
Cousins, P.J.	1974-76	Hudson, E.R.	1967	Parke, A.A.	1970-72	West, L.	1967
Cowell, J.W.	1988, 91-92	Hughes, W.J.	1973-74	Parr, E.	1979	Wilson, T.P.	1967-69
Craggs, R.R.	1968-69	Humphrey, L.	1972	Parsey, O.D.	1976-79	Winter, W.E.	1972-84
Culver, S.O.	1991-92	Humphreys, I.M.	1982-87	Partridge, R.T.	1971	Wood, J.A.	1979
Dack, H.D.	1977-87	Hunter, D.	1986	Pears, M.A.	1978-81, 87-92	Woodward, E.F.	1967
Daily, G.	1991	Hutchinson, S.	1967-68	Petty, A.P.	1973-74	Yarrow, E.	1967-68
David, W.L.	1976-81	Johansen, O.	1973	Pollard, B.B.	1968-79	Yewchin, M.E.	1974-77

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## **REGIONAL DISTRICT CHAIRMAN'S MESSAGE:**

When I consider the long, tireless and dedicated service contributed to the local taxpayer by many of the current and past Directors of the Thompson-Nicola Regional District, I feel somewhat humble and greatly honoured to represent the Board of Directors in this its twenty-fifth year of operation.

Reflecting upon the numerous and varied tasks the Board has addressed during my short four year tenure (the current year as Chairman), I can only imagine what all may have transpired over the years to get us to this point. Most of the services established by our predecessors to tackle the challenges of the day are currently being delivered in much the same way as they were years ago, albeit in a much bigger and in some cases a more technologically advanced fashion. Indeed, refuse disposal, land use planning and zoning, economic development and the provision of library services still demand our full attention.

Currently the Board of Directors is investigating the feasibility of several additional services such as region-wide emergency 9-1-1 service, upgraded community water systems and milfoil control in area waters. The TNRD has also embarked on a solid waste management plan which is designed to satisfy regional requirements for the next twenty years.

Success in these and all other matters facing the Regional District will depend upon the continued harmony of our member municipalities and electoral areas. Based on past history, I am fully confident the partnership will continue to work efficiently and effectively in providing essential services to local people long into the future.

R.S. Ellis, TNRD Chairman

## **HOSPITAL DISTRICT CHAIRMAN'S MESSAGE:**

Over the last twenty-five years, approximately \$56 Million has been expended on capital improvements to health care facilities within the Thompson-Nicola Regional Hospital District, with another \$8 Million currently underway. In the past few years alone, Royal Inland Hospital in Kamloops has received a new C.T. scanner, a modern gamma camera and a dietary upgrade, while the Merritt area has received a new 25-bed extended care facility and Clearwater has received a new health centre. In addition to these, numerous smaller projects have been undertaken at the various health care facilities scattered throughout the Region.

In short, the Regional Hospital District has provided substantial support for improved health care in the Region. With the local taxpayer providing roughly 40% of all capital improvements to the health care facilities in the Region, through the auspices of the Regional Hospital District, the Board of Directors must remain ever mindful of the tax impact of each of its decisions. Consequently, maintaining an excellent health care facility infrastructure will likely continue to be the main goal of the Regional Hospital District.

C.G. Branchflower, TNRHD Chairman

## **ADMINISTRATOR'S MESSAGE:**

1992 marks the twenty-fifth year in which the TNRD has been delivering essential services to the 100,000 plus people residing in the Thompson-Nicola Regional District. Reaching this milestone is due in great part to the cooperation and "federated principle approach" (quote – Dan Campbell – former Minister of Municipal Affairs) practised between the Region's member municipalities and electoral areas. This teamwork approach has greatly assisted the staff in carrying out the wishes of the Board of Directors in providing the varied services requested by its residents. Over the years the Regional District has taken on more complex and demanding tasks and it appears that trend may continue into the foreseeable future. With a continuation of the spirit of cooperation shown to date by all the members comprising the TNRD, I believe that all future challenges can be met in a proficient manner by our progressive Regional District.

E.E. Shishido, Administrator



Eric Shishido, Bob Ellis (centre) and Cliff Branchflower

# TNRD profile

## MANDATE

The Thompson-Nicola Regional District was incorporated on November 28, 1967 to provide local government works and services to the unincorporated rural areas located within its boundaries in conjunction with member municipalities on a cooperative basis.

*"We are a service-driven organization, providing essential services to local people."*

Chairman R.S. Ellis

## SERVICE AREA

The Thompson-Nicola Regional District is comprised of eight municipalities and ten electoral areas covering 45,279 square kilometres. Library services are delivered to the people residing in both the Thompson-Nicola and Cariboo Regional Districts.

*"The TNRD is the 7th largest of the 29 regional districts in B.C. covering over 45,279 square kilometres."*

Director H. Hofer



## REPRESENTATIVE MANAGEMENT

The affairs of the Regional District are managed by a Board of twenty-one directors. Ten are from the electoral areas and eleven are from the member municipalities.

Electoral areas choose their directors through public elections, whereas municipal directors are appointed by their respective elected councils.

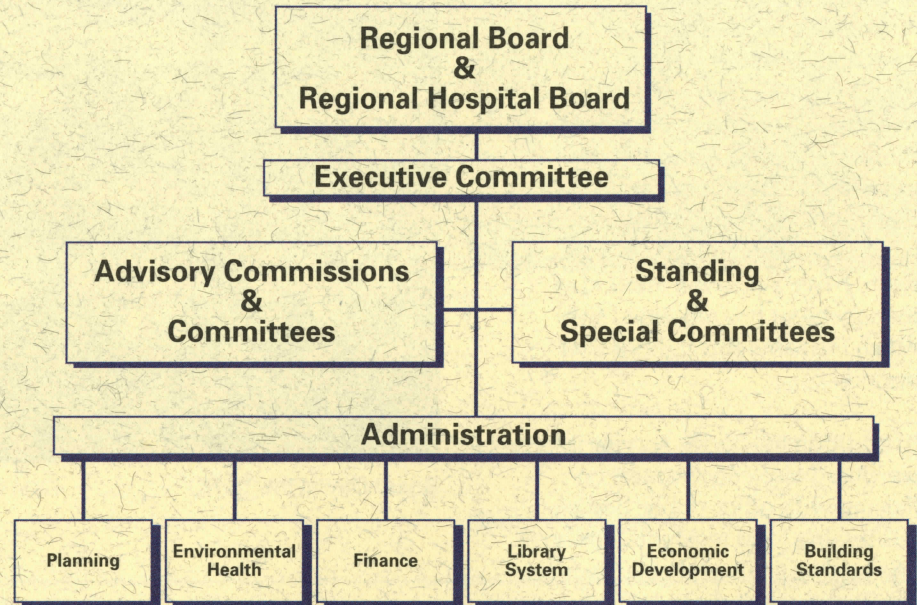
*"At present each electoral area and each member municipality is allowed one vote for every 3,250 people within their boundaries, however, no one director may have more than five votes. Consequently, the City of Kamloops has four directors on the TNRD Board."*

Director C. Norgaard

## CORPORATE STRUCTURE

*"There never seems to be a shortage of meetings to attend, but that's where things get done."*

Director V.R. Endean



### COMMITTEES:

- Advisory Planning Commissions
- Community Parks Committees
- Cemeteries Committees
- Television Committees
- Fire Protection Committees
- Waterworks Committee
- Friends of the Library
- Regional Parks Committee
- Hospital Advisory Committee
- Weed Control Committee
- Library Standing Committee
- Economic Development Commission
- Film Commission
- Waste Management Plan Technical Steering Committee

## FINANCES

Overall functions undertaken by the Regional District are paid for by requisition based on assessment of the participating municipalities and electoral areas.

Where special works, services or contract services are undertaken the cost is shared among those areas benefitting from the service.

Financing of long-term debt is achieved through the Municipal Finance Authority of B.C. for all municipalities within the Regional District and for the Regional District itself.

*"The main challenge is to provide the services people require while keeping property taxes at reasonable levels."*

Director J.R. Walch

# TNRD management

Management of the Thompson-Nicola Regional District is primarily undertaken at the Board level. The TNRD Board of Directors is responsible for determining direction, whereas staff is responsible for the provision of Regional District services under those guidelines. Although the individual makeup of the Board as well as the challenges that it faces has constantly changed over the first twenty-five years, the method of management has remained very much the same throughout that period.

In addition to specific service issues, the Board also concentrates on liaising with other public bodies, addressing local residents' concerns and setting goals and objectives for the Region as a whole.

Topping the list of challenges the Board currently faces are solid waste management, region-wide emergency 9-1-1 service and milfoil control.



Board Day at the TNRD

*"As a group, the eight municipalities and ten electoral areas comprising the TNRD can provide a very powerful voice for the Region."*

Director S.O. Culver

## 1992 BOARD OF DIRECTORS

Chairman R.S. Ellis  
Vice-Chairman C.G. Branchflower

M.A. Pears	Ashcroft
P.A.J. Ranta	Cache Creek
C.M. Marshall	Chase
D.R. Long	Clinton
C.G. Branchflower	Kamloops
J.W. Cowell	Kamloops
S.O. Culver	Kamloops
P.K. Kaatz	Kamloops
A.D. Kemp	Logan Lake
C.F. Van Dyke	Lytton
C. Norgaard	Merritt

P.J. Caissie	Area "A"
S.P. Quinn	Area "B"
J.R. Walch	Area "E"
H. Hofer	Area "I"
R.S. Ellis	Area "J"
V.R. Endean	Area "L"
B.A. McMahon	Area "M"
P. Lunzmann	Area "N"
J.F. Lapin	Area "O"
G.F. Bodman	Area "P"

# TNRD protective services

## FIRE PROTECTION

To date, the TNRD has established volunteer fire departments in the communities of Barriere, Vavenby and Blackpool, with another currently being set up in Pritchard. These services are all administered by committees comprised of local appointees.

In addition, the Regional District gives grants-in-aid to Merritt, Ashcroft and Logan Lake to provide fire protection to the people and structures in close proximity to those municipalities. McLure will be added to the list in 1993. In all, roughly \$220,000 is spent annually on this service.



Honing Skills Near Barriere

*"Without the dedicated service provided by all the volunteer firemen and governing committees, fire protection service might not be economically feasible."*

Director J.F. Lapin

## STREET LIGHTING

With the expansion of many of the small communities in the rural areas of the Region, street lighting is being considered much more frequently. The TNRD currently provides the service in Pritchard, Avola, Vavenby, Whitecroft Village and Blackpool at an annual cost of about \$16,000.

*"Conversion to the new energy efficient lights now available has kept costs relatively stable over the past few years."*

Director S.P. Quinn

## BUILDING STANDARDS

Building inspection services are now being provided by the TNRD to all electoral areas as well as all municipalities except Kamloops and Cache Creek. The annual average value of construction inspected by the TNRD over the past ten years is approximately \$24 Million. In 1992, that total was reached in the first five months. A full-time staff of five, plus seasonal assistance, is currently needed to fulfill the mandate.

*"Ensuring structures are built to code protects all concerned."*

Director M.A. Pears



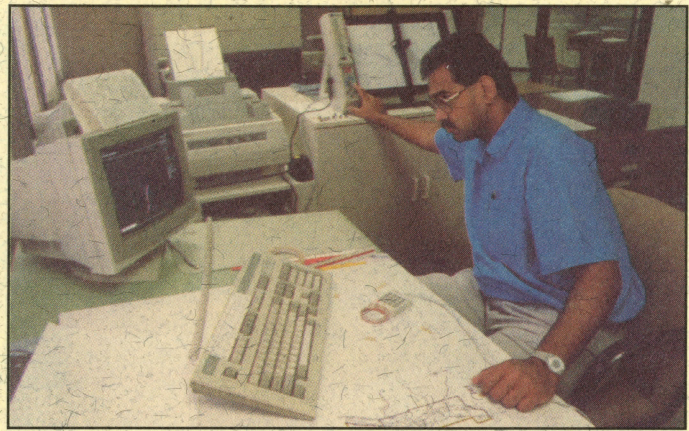
Building Inspection in Logan Lake

# TNRD development services

## PLANNING

Developing and monitoring land use criteria for an area as large as that covered by the ten TNRD electoral areas is an onerous task. Any decision made on one property will ultimately affect all those surrounding it.

To ensure that any zoning changes are compatible with the common good, they are subjected to a rigid system of advertising and public hearings. Advisory Planning Commissions have also been established in various areas of the Region to ensure proposed changes in land use address local concerns.



*"Developing and maintaining detailed mapping of the region is an essential component of our business."*

Director S.P. Quinn



Inspection of Proposed Development Site

Although, over the past twenty-five years, numerous bylaws have been drafted and updated for such things as untidy/unsightly premises, mobile home parks, campgrounds, guest ranches and more, there never seems to be a shortage of new requirements.

Over the years, a number of plans and studies have been prepared, including several "Official Settlement Plans", as well as the "Lakes Study", which addresses development on and surrounding lakes. It is expected that more and more of these regulatory type of documents will be required as the Region develops.

## LAND USE PLANS AND BYLAWS:

### Official Settlement/Community Plans:

- Ashcroft-Cache Creek Fringe Area
- Barriere
- Cherry Creek-Savona
- Clearwater
- Kamloops North
- Kamloops South
- Nicola Valley
- South Thompson Valley and Pinantan

### Zoning Bylaw No. 940:

- Guide to systematic and orderly growth of the Region as a whole

### Special Planning Studies:

- Central Sub Regional Strategy
- Coquihalla Corridor Study
- Fringe Area Policy
- Lakes Study

### Mobile Home Parks and Campgrounds Bylaws:

- Layout, design and servicing standards for mobile home parks and campgrounds

### Subdivision Bylaw:

- Subdivision development standards

## ECONOMIC DEVELOPMENT/FILM COMMISSION

The primary mission of the TNRD Economic Development Commission is to assist, promote and enhance the economic well-being and vibrancy of the Regional District.

To attract the investment and investors required to achieve this goal, the Commission has targeted the Pacific Northwest as its primary market area for business development and California as its primary market area for securing film industry activity.

Targeted advertising, tradeshow attendance, dissemination of promotional material, direct mail campaigns and area networking form the basis of the TNRD's efforts in this endeavour.

Since taking on the service of economic development some fourteen years ago, the TNRD has assisted potential investors in attempts to establish everything from fireplace manufacturing to major power projects.

*"Being the first region in B.C. to set up a formal film commission has given the TNRD a nice head start on the many who have followed suit."*

Director J.W. Cowell



Former CFB Mt. Lolo Near Kamloops Transformed for Filming of "Cadence"

*"In today's global market economy, regions should look to non-traditional industries to fully prosper."*

Director B.A. McMahon



Ginseng crops like these in the Walhachin Area are emerging in many areas of the Region

Although filming within the TNRD was practically non-existent before the Film Commission was established four years ago, it appears to be here to stay. Every year more and more feature films, documentaries and commercials are being shot in the area.

In the past two years filming has taken place in or near Kamloops, Ashcroft/Cache Creek, Blue River, Merritt, Lytton, on the Clearwater River in Wells Gray Park, and in several other locations within the Regional District.

It is hoped that exposure to the host of great film environments readily accessible within the TNRD will continue to attract more and more activity.

Programs are currently in place in an attempt to ensure this continues as well as to tap new sources.

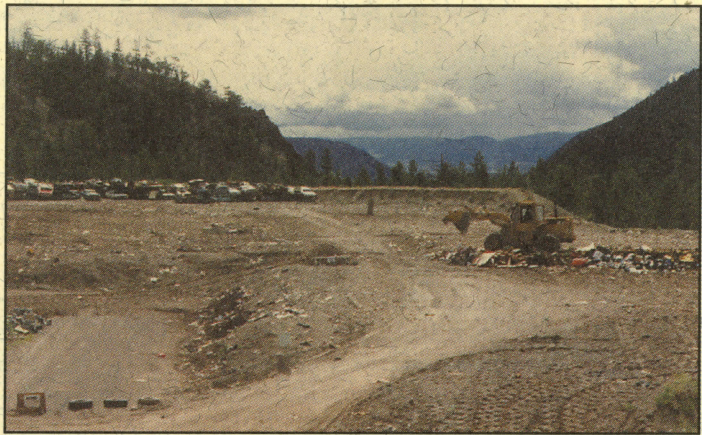
# TNRD environmental health services

## REFUSE DISPOSAL

Refuse disposal within the TNRD has very quickly become one of the most costly and challenging services that the Region delivers.

Great strides have been taken to shift the emphasis from just providing refuse disposal sites to handling refuse in a more environmentally friendly way. Currently, a comprehensive study is underway to develop a region-wide solid waste management plan to guide us in managing our wastes even more conscientiously.

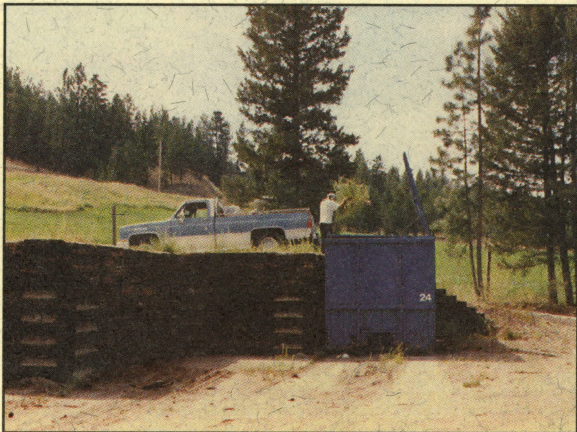
The Regional District currently spends around \$1.2 Million annually on this service.



Lower Nicola Landfill

*"Keeping up with environmental expectations is a very demanding and costly responsibility."*

Director P.K. Kaatz



Pritchard Container Site

Future costs may escalate dramatically should recycling, composting and other new measures be undertaken as a result of the new study. Costs will be known once the solid waste management plan has been completed, likely in 1993.

Separation and removal of recyclable materials is currently being undertaken where feasible at the twelve landfills and twenty-three container sites the Region currently operates.

## FACILITIES:

### LANDFILL SITES:

Barriere	Logan Lake
Brookmere	Lower Nicola
Chase	Lytton
Clearwater	Paul Lake
Clinton	Savona
Heffley Creek	Westwold

### CONTAINER SITES:

Agate Bay	Brennan Creek	Pritchard
Aspen Grove	Chu Chua	70 Mile House
Avola	Eagan Lake	Spences Bridge
Big Bar	Lac le Jeune	Tranquille Valley
Birch Island	Little Fort	Vavenby
Birch Lake	Loon Lake	
Black Pines	Mamit Lake	
Blue River	McLure	
Bonaparte	Monte Lake	

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## NOXIOUS WEED CONTROL

In response to the serious threat posed to the Region's farm and ranch lands by knapweed, the TNRD established the function of noxious weed control within the electoral areas of the Region in 1975.

With an annual budget of roughly \$325,000 designated to control the spread of noxious weeds, the TNRD is attempting to contain the problem. It is hoped that biological control agents introduced earlier will control the weed in the future.

As part of this service, the TNRD has implemented a private lands spraying program to assist landowners with their immediate concerns. The \$100,000 or so allocated for this program is quickly exhausted each year by anxious participants.



Knapweed Control in Area "N"

*"The goal is to control the spread of knapweed. It will likely never be eradicated."*

Director G.F. Bodman

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## MOSQUITO CONTROL

For the past few years, two separate mosquito control programs have been carried out in areas such as Kamloops, Chase, Logan Lake, and in Electoral Areas "J", "L", "O" and "P". In 1992, a 'larviciding only' control program was undertaken in the Clearwater area. Almost \$250,000 will be spent on these programs in 1992.

*"The 'larviciding only' program implemented in Area "A" is the first of its kind in Canada."*

Director P.J. Caissie

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## CEMETERIES

The TNRD currently provides funding for cemetery operations in five different areas across the Region. In some cases the electoral areas and neighbouring municipalities share in the funding of these operations. Approximately \$30,000 per year is required to maintain these facilities, some of which are considered to be historic sites.

*"Once a cemetery is established, we must be prepared to care for it indefinitely."*

Director D.R. Long



Old Clinton Cemetery

# TNRD recreation & culture

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Parks, recreation complexes, community halls, TV rebroadcasting systems, museums, etcetera, all serve to enhance the quality of life within regional communities. This is especially true within the smaller communities in the Regional District. For that reason, the TNRD is heavily involved in providing these services where desired and assented to by the residents of those communities.

The vast majority of these services are administered through local volunteer committees, thereby adding a much needed local flavour, and in some instances making otherwise unaffordable services available to the people in the area.

In excess of \$680,000 was spent on these services in 1991.

Where feasible, facilities may actually be turned over to local communities if they so desire, as was the case with the Logan Lake recreation complex in 1990.



North Thompson Sportsplex in Clearwater

*"Without the Regional District's involvement many of the services and facilities now enjoyed may not have been attainable."*

Director P.J. Caissie



Little Hell's Gate Regional Park

In addition to providing funding for facilities and services of a specific and local nature, the TNRD also has taken on the function of Regional Parks on a region-wide funding basis (except Chase). Currently the TNRD has two regional parks - Little Hell's Gate, located between Avola and Blue River, and Barriere Forks, east of Barriere. These are wilderness parks, with no services, designed to preserve natural areas and access.

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## SERVICES:

North Thompson Sportsplex  
Savona Boat Launch  
Nicola Valley Archives

### Community Parks:

- Barriere
- Clearwater
- Avola/Blue River

### Regional Parks:

- Little Hell's Gate
- Barriere Forks

### Community Halls:

- Little Fort
- Vavenby
- Avola/Blue River

### Recreation:

- Merritt
- Lower Nicola
- Collettville

### Television Service Areas:

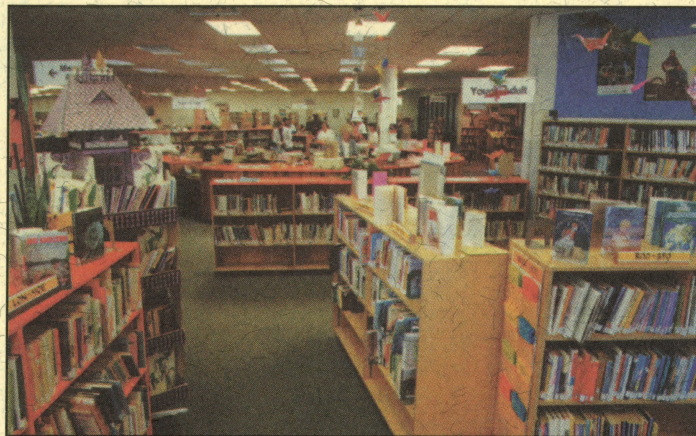
- Clinton
- Lytton
- Clearwater
- Avola/Blue River
- Barriere
- Savona
- Spences Bridge
- Mamit Lake
- Nicola Valley

# TNRD library services

Library services in the Regional District are delivered through the auspices of the Cariboo-Thompson Nicola Library System (C.T.N.L.S.), a joint venture of the Cariboo and Thompson-Nicola Regional Districts.

Based on assessment, the TNRD is responsible for approximately two-thirds of the net cost.

At December 31, 1991, the System was comprised of thirty-two local libraries and five reading centres scattered throughout both Regions plus an administration centre located in Kamloops.



Kamloops Main Library

*"With a system as complex and wide-ranging in scope, there will always be many challenges to meet."*

Director C.M. Marshall



Cache Creek Library

The facilities, most of which are leased, range in size from the 14,000 square foot full-time main library in Kamloops to small part-time premises located in remote areas of the Regions.

In total, just under \$5 million will be spent on library services in 1992.

In addition to the library facilities themselves, the C.T.N.L.S. also provides a bookmobile service, a talking book service, a mail-in service, videos and access to materials from other library systems.

As a result of a successful referendum in 1992, the System should have access to sufficient funding to fulfill its mandate over the next few years. Immediate tasks include an upgrading of the Williams Lake facility and an overall review of the type and scope of library services currently being delivered throughout the two participating Regional Districts.

## LIBRARY SERVICE LOCATIONS:

(as at December 31, 1991)

Alexis Creek	Bridge Lake	Horsefly	Narcosli	Strathnaver
Alkali Lake	Cache Creek	Kamloops	Nazko	Tatla Lake
Anahim Lake	Chase	Lac La Hache	North Kamloops	Tillicom
Ashcroft	Clearwater	Likely	100 Mile House	Wells
Avola	Clinton	Logan Lake	Quesnel	Williams Lake
Barriere	Douglas Lake	Lytton	Riske Creek	
Big Lake	Eagle Creek	McLeese Lake	Roe-Sheridan	
Blue River	Forest Grove	Merritt	Savona	

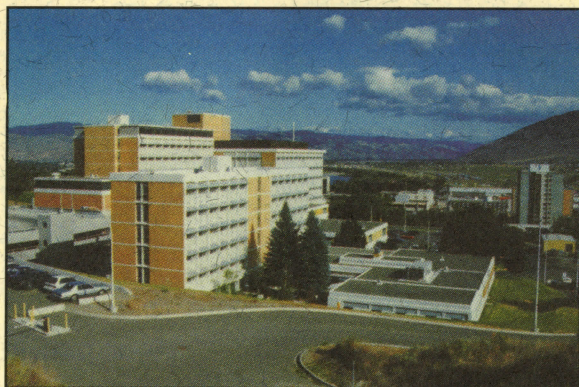
# TNRHD hospital services

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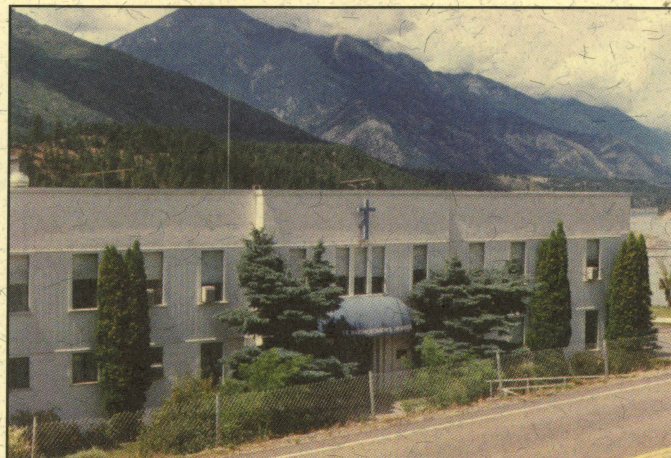
Hospital services within the Region are administered through the auspices of the Board of Directors of the Thompson-Nicola Regional Hospital District (TNRHD). By utilizing existing TNRD directors and staff to administer the Regional Hospital District, the cost of administration is kept to an absolute minimum, approximately \$10,000 per year.

The TNRHD is mainly responsible for sharing in the capital cost of construction, renovation and equipment purchases in most of the health care facilities in the Regional Hospital District. Generally, the TNRHD funds 40% of the costs while the Ministry of Health funds the other 60%.

Emphasis seems to have shifted from



Royal Inland Hospital in Kamloops - A Regional Referral Facility



St. Bartholomew's Hospital in Lytton

*"To ensure we will be in a position to address future health care needs, we are now financing most new projects over the short run."*

Director C.F. Van Dyke

increasing the number of acute care hospital beds to providing more in the way of extended care and out-patient treatment facilities. The recent construction of Gillis House in Merritt, as well as additions and renovations at Overlander Extended Care Hospital in Kamloops, Ashcroft and District General Hospital, and the Diagnostic and Treatment Centres in Chase, Barriere and Logan Lake attest to this change.

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## HEALTH CARE FACILITIES:

Ashcroft & District General Hospital  
Barriere Diagnostic & Treatment Centre  
Chase Diagnostic & Treatment Centre  
Dr. Helmcken Memorial Hospital (Clearwater)  
Gillis House Extended Care Facility (Merritt)

Logan Lake Diagnostic & Treatment Centre  
Nicola Valley General Hospital (Merritt)  
Overlander Extended Care Hospital (Kamloops)  
Royal Inland Hospital (Kamloops)  
St. Bartholomew's Hospital (Lytton)

A TNRHD director is annually appointed to sit on each facility's Board of Trustees to ensure the Regional Hospital District is fully apprised of the status of health care in the Region.

By also appointing Regional Hospital District directors to sit on each hospital's project building committee, the TNRHD assumes a hands-on role in the works undertaken. Together with the Ministry of Health and facility representatives on these committees, TNRHD directors oversee the projects from start to finish.

Major projects currently being undertaken include:

- dietary upgrade at Royal Inland
- laundry service upgrade at Royal Inland
- planning for next phase of Royal Inland
- roof replacement at Overlander
- physical plant upgrade at Nicola Valley
- renovations at Barriere D & T



Diagnostic & Treatment Centre in Chase

*"Seeing ultra modern facilities like the 25-bed extended care facility recently constructed in Merritt come to fruition makes our efforts worthwhile."*

Director P. Lunzmann



Newly Constructed Extended Care Facility in Merritt

In addition to these kinds of projects, the TNRHD also funds numerous smaller projects such as paving at Chase D & T, the new C.T. scanner and gamma camera at Royal Inland and the new blood cell counter at Dr. Helmcken Memorial.

# Financial Information

## REGIONAL DISTRICT (TNRD)

Over its first twenty-five years, the Thompson-Nicola Regional District has grown dramatically. That growth is clearly evidenced by the massive increase in the amount of money required to deliver Regional District services.

In 1974, after five full years of operation, the TNRD spent slightly under \$1 Million on operations. By 1991, with the expansion of responsibilities and inflationary pressure, that figure rose to approximately \$8 Million. However, by legislation, the TNRD does not incur annual deficits. Consequently, previous years' activities do not hamper current activities to any great extent.

In addition to the provision of the services described in this report, the Regional District also facilitates all borrowing by member municipalities through the Municipal Finance Authority.

In 1991 the TNRD collected roughly \$13.5 Million from its member municipalities for payments on debt financing of the municipalities which now totals approximately \$63 Million.

For 1992, including member municipality debt payments, the TNRD's total budget now stands at \$25 Million. Included in the 1992 budget is a grant to the 1993 Canada Games Society in the amount of \$375,000. The intent is that a further like amount would be given in 1993.

Currently the Board is considering the following services which may also have a bearing on future budgets:

- Expanded Waste Management services
- Region wide E 9-1-1 service
- Milfoil control

### THOMPSON-NICOLA REGIONAL DISTRICT GENERAL OPERATING FUND Summary of Revenue and Expenditure For the year ended December 31, 1991

	1991	**1974**
<b>REVENUE</b>		
Tax requisition	\$4,775,651.	\$761,543.
Provincial grants	1,458,703.	96,003.
Revenue from own sources	887,717.	51,997.
Library service contracts	1,055,139.	0.
Surplus from previous year	1,015,928.	84,651.
	<u>\$9,193,138.</u>	<u>\$994,194.</u>
<b>EXPENSE</b>		
General government services	838,048.	137,055.
Protective services	566,743.	79,410.
Transportation services	17,687.	0.
Environmental & public health	1,498,287.	86,772.
Development services	520,114.	124,291.
Recreation & culture	680,281.	10,235.
Sundry	0.	23,383.
Library services	3,837,136.	424,883.
	<u>7,958,296.</u>	<u>886,029.</u>
Surplus - end of year	1,234,842.	108,165.
	<u>\$9,193,138.</u>	<u>\$994,194.</u>

Net of collections from member municipalities and payments to the Municipal Finance Authority on municipal debts.

Complete details of the TNRD's finances are reported in its financial statements.

*"Because Regional Districts are not permitted to incur annual deficits, Directors are constantly mindful of the cost and immediate tax impact of expenditures on affected property owners."*

Director P.A.J. Ranta

## HOSPITAL DISTRICT (TNRHD)

Sharing in the capital cost of construction, renovation and equipment purchases of most of the health care facilities within the Regional Hospital District is a very costly but worthwhile affair.

In 1991, about \$7 Million was spent for such purposes, mostly in the form of principal and interest payments on the debt obtained to finance the capital improvements.

Traditionally, most capital improvements were financed over a twenty-year period, however, in the past couple of years, the Regional Hospital District Board has preferred one, five and ten year terms on all but very large expenditures where the project in question has a long life. This is intended to ensure that future health care requirements are not compromised by mounting debt.

Over the first twenty-five years, approximately \$56 Million has been expended on capital improvements to health care facilities in the Region.

In 1992, homeowners in the Region will pay \$0.47 per \$1,000 of property tax assessment for Regional Hospital District purposes. For the average homeowner, that amounts to roughly \$35.

THOMPSON-NICOLA REGIONAL HOSPITAL DISTRICT  
GENERAL OPERATING FUND  
Summary of Revenue and Expenditure  
For the year ended December 31, 1991

	1991	**1974**
REVENUE		
Tax requisition	\$3,254,527.	\$424,090.
Provincial grants	3,606,008.	204,614.
Interest	53,972.	14,662.
Grants in lieu of taxes	21,162.	0.
Surplus from previous year	427,337.	68,399.
	<u>\$7,363,006.</u>	<u>\$711,765.</u>
EXPENSE		
Debt charges		
Debentures - principal	1,458,851.	205,307.
Debentures - interest	4,943,713.	313,486.
Interest on temporary borrowing	78,514.	51,568.
Section 20(2) grant expenditures	256,689.	86,875.
Transfer to reserve for future expenditures	300,000.	0.
	<u>7,037,767.</u>	<u>657,236.</u>
Surplus - end of year	325,239.	54,529.
	<u>\$7,363,006.</u>	<u>\$711,765.</u>

*"Providing more facilities  
for an aging population  
will likely become one of  
our major tasks."*

Director A.D. Kemp

Complete details of the TNRHD's finances are reported in its financial statements.

# TNRD volunteers/special contributors

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## VOLUNTEERS

When one thinks of government, rarely do visions of hundreds of dedicated volunteers working behind the scenes, come to mind. But that is exactly the case with the Thompson-Nicola Regional District. Local volunteers from virtually every community within the Region regularly contribute their time and effort to enhance the quality of life within their neighborhoods. These individuals serve as volunteer firemen, friends of local libraries and members of our many advisory planning commissions and parks, cemeteries, television and other committees. Still others serve on special ad hoc committees set up to look into specific projects, such as how economic development might be achieved in their area. It is felt that through these people, a sense of local ownership of TNRD services is achieved.

*"The TNRD is extremely appreciative and proud of the services provided by our numerous volunteers. It's great to see people care."*

Vice-Chairman C.G. Branchflower

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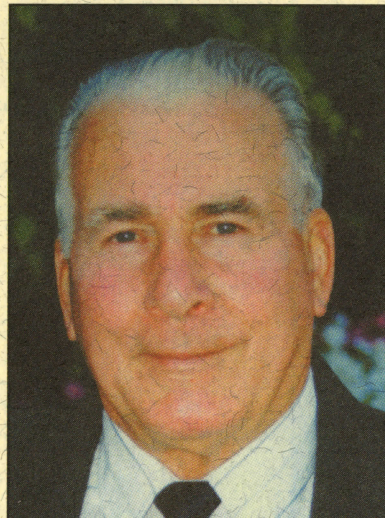
## SPECIAL CONTRIBUTORS

As part of the Thompson-Nicola Regional District's twenty-fifth year celebration, it was decided to pay special homage to three individuals who have served the Region with dedication over the years. We sincerely thank them for their committed service.



### **J.R. (Jim) Walch**

Mr. Walch has represented either Clinton or the area surrounding Clinton at the TNRD Board every year since 1973. He has also been a long time member of the Cariboo-Thompson Nicola Library System Standing Committee, the TNRD Executive Committee and several other Regional District committees. With such a wealth of experience, Jim has provided the Board of Directors with a sense of historical perspective on regional matters that might not otherwise have been available.



### **G.E. (George) Tatton**

As a member of the TNRD Advisory Planning Commission serving the Central Sub-Region since 1972, and as Chairman of the Commission since 1985, Mr. Tatton has contributed greatly to the shaping of the TNRD over the years. Indeed, at the time George was appointed, Barnhartvale, Raleigh, Westsyde, Heffley Creek, and Dallas had not yet amalgamated with the City of Kamloops. He has also served on the TNRD Weed Control Committee and has assisted in numerous other fashions over the years.



### **G. (Greg) Taylor**

The TNRD, like every other organization, has suffered its share of operational hiccups. In practically all of those situations, Mr. Taylor, as the TNRD's chief legal counsel, has provided much appreciated advice to the Board of Directors on legal ramifications. The TNRD has been very successful in keeping operations on track over the years, but when occasional problems did arise, Greg could always be relied upon to put them into their proper context.

# TNRD memories



Municipal Affairs Minister Bill Vander Zalm Addresses TNRD Board in 1979



Long-Time Director Les Bryant Honored at 20th Year Celebration



Swearing-in Ceremony 1987



Official Opening "Little Hells Gate" 1989



Current  
Ashcroft  
Mayor (Left)  
Learning the  
Ropes



## TNRD statistics

Municipality	Date of Incorporation	Area (sq. km)	Population
<b>CITIES</b>			
Kamloops	1 July 1893	311.4	67,057
Merritt	1 April 1911	8.7	6,523
<b>DISTRICTS</b>			
Logan Lake	10 Nov. 1970	323.2	2,379
<b>VILLAGES</b>			
Ashcroft	27 June 1952	8.4	1,714
Cache Creek	28 Nov. 1967	8.0	1,007
Chase	21 April 1969	3.8	2,083
Clinton	16 July 1963	1.2	662
Lytton	3 May 1945	2.2	335
<b>ELECTORAL AREAS</b>			
A	unincorporated	7,381.3	4,274
B	unincorporated	5,225.2	456
E	unincorporated	7,156.2	1,288
I	unincorporated	5,606.2	1,087
J	unincorporated	3,430.3	1,242
L	unincorporated	1,977.9	2,454
M	unincorporated	4,109.4	1,639
N	unincorporated	2,388.2	1,116
O	unincorporated	5,518.6	2,808
P	unincorporated	1,819.2	2,597
Total		45,279.3	100,451

## Thompson-Nicola Regional District

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