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CARIBOO COLLEGE

ANNUAL REPORT

APRIL 1, 1989 TO MARCH 31, 1990



Cariboo College

MEMORANDUM

TO:

Distribution

September 10, 1990

FROM: Institutional Research & Evaluation

RE:

1989-90 Cariboo College Annual Report: Final Corrections

Page 9: on the pie graph, Bachelor's 23% for Bachelor of Arts 23%.

Page 13: four lines mysteriously went missing under Apprenticeship:

APPRENTICESHIP 2251 ELECTRIC WORK 2325 H.D. MECHANICS APP 2411 WELDING APP	20.9 9.4 1.1	10.8 10.0 1.6	12.2 8.6 .8	11.3 14.3 2.7 28.3	17.4 13.1 2.3	+15.9%
Sub-Total	31.4	22.4	21.6	28.3	32.8	+15.9%

Figures have been adjusted for 6100 COLLEGE PREP (CIS), 1131 ANIMAL HEALTH, 2122 CAD, and 2325 COMM TRANSPORT to read as follows:

2325 COMM TRANSPORT	N/A	N/A	N/A	N/A	11.1
1131 ANIMAL HEALTH 2122 CAD	38.8 48.5	36.7 53.1	36.3 40.5	38.5 55.1	39.5 45.7
6100 COLLEGE PREP (CIS)	49.6	37.4	108.9	215.8	135.6

These are the final changes for the FTE Analysis table in the Final Report and should replace any previous changes you have received. The whole FTE Analysis is reprinted once more on the following pages for insertion into the report.

The Office of Institutional Research & Evaluation apologizes for any inconvenience this may have caused.

AW/ced Attachment

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NEW ALORS NO

Figures have been adjusted for \$198 COLLEGE PREP \$339, \$139 APREAD HARLING.

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Registrar's Office:

The Registrar's Office reports the following FTE enrolment figures:

CARIBOO COLLEGE FTE ANALYSIS

@ JUNE 1, 1990

NAME	1985/86 ACTUAL FTE'S	1986/87 ACTUAL FTE'S	1987/88 ACTUAL FTE'S	1988/89 ACTUAL FTE'S	1989/90 ACTUAL FTE'S	88/89 89/90 ACTUAL FTE'S %CHANGE
ADULT BASIC EDUCATION 6100 COLLEGE PREP (CIS) 6123 BEST/BJRT 6143 ASE 6199 ABE p/t (CIS) Sub-Total	49.6 6.4 11.3 214.9 282.2	37.4 6.4 15.4 242.2 301.4	108.9 7.3 12.6 207.2 336.0	215.8 8.8 14.0 146.0 384.6	135.6 6.0 28.1 152.0 321.7	-16.4%
APPRENTICESHIP 2251 ELECTRIC WORK 2325 H.D. MECHANICS APP 2411 WELDING APP Sub-Total	20.9 9.4 1.1 31.4	10.8 10.0 1.6 22.4	12.2 8.6 .8 21.6	11.3 14.3 2.7 28.3	17.4 13.1 2.3 32.8	+15.9%
CAREER/TECHNICAL 1131 ANIMAL HEALTH 2122 CAD 3130 BUAD/ACCT'G 3310 COMMUNICATIONS 3342 DIGITAL ART/DESIGN 3510 CSOM 4160 REC MANAGEMENT 4210 NURSING 4334 RESP THERAPY 4338 MED LAB Sub-Total	38.8 48.5 163.4 18.3 24.6 42.6 16.1 113.8 67.0 20.8	36.7 53.1 166.4 18.0 15.0 31.0 20.4 111.9 73.5 20.5	36.3 40.5 186.0 17.9 17.7 42.2 13.6 110.2 85.8 14.0	38.5 55.1 193.8 16.9 21.1 39.6 24.5 106.6 82.3 15.5	39.5 45.7 200.5 17.2 20.3 43.1 33.7 109.4 80.7 14.7	+1.8%
UNIVERSITY COLLEGE 5711 ACADEMIC ARTS 5713 SCIENCE 8011 B.A. 8012 B.ED. 8013 B.NURS. 8014 B.BS. 8015 B.SC. Sub-Total	N/A N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A N/A	30.5 14.0 22.0 6.0 9.8 82.3	N/A

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CARIBOO COLLEGE FTE ANALYSIS

@ JUNE 1, 1990

NAME	1985/86 ACTUAL FTE'S	1986/87 ACTUAL FTE'S	1987/88 ACTUAL FTE'S	1988/89 ACTUAL FTE'S	1989/90 ACTUAL FTE'S	88/89 89/90 ACTUAL FTE'S %CHANGE
UNIVERSITY TRANSFER						
5711 ACADEMIC	724.2	716.2	909.7	980.0	1217.4	
5712 FINE/PERF ARTS	36.1	38.1	53.1	76.7	60.6	
Sub-Total	760.3	754.3	962.8	1056.7	1278.0	+20.9%
VOCATIONAL						
1141 PRACTICAL HORT	11.4	11.9	16.4	16.5	15.5	
1152 AQUA CULTURE	1.0	0	0	0	0	
2010 TRAC	107.0	91.0	89.5	102.0	79.7	
2221 ELECTRONIC TECH	34.8	65.8	68.8	52.8	49.2	
2325 COMM TRANSPORT	N/A	N/A	N/A	N/A	11.1	
2412 WELDING	34.5	36.8	34.7	42.7	42.8	
3191 PARTSPERSON	19.5	22.2	16.8	21.6	23.4	
3210 OFFICE ADMIN	206.7	208.6	146.3	164.7	131.8	
3413 TOURISM	N/A	N/A	N/A	5.0	14.0	
3442 COOKING	48.9	39.5	33.7	45.6	31.8	
3445 MEAT CUTTING	15.4	16.0	14.3	14.1	14.3	
4141 HUMAN SERV WORK	30.9	45.4	59.3	66.4	60.3	, 1
4260 LTCA	21.3	22.2	21.2	27.6	23.1	
4411 ECED	15.5	15.9	16.3	30.7	34.7	
9800 P/T VOC	85.4	141.0	147.9	183.8	166.6	
Sub-Total	632.3	716.3	665.2	773.5	698.3	-9.7%
	-2260 1	2340.9	2549.8	2837.0	3017.9	+6.4%
GRAND TOTAL	2260.1	2340.9	2547.0	2037.0	3017.3	10.40

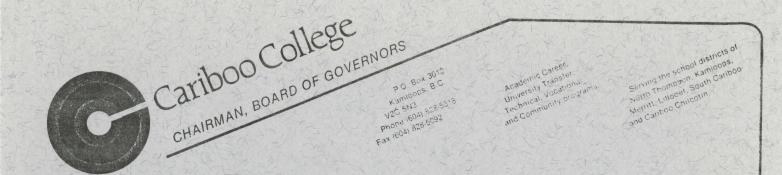
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AUDITOR'S REPORT



9 August 1990

The Honourable W. Bruce Strachan Minister of Advanced Education, Training and Technology Parliament Buildings Victoria, B.C. V8V 1X4

Dear Mr. Minister:

I am pleased to submit the 1989/90 Annual Report of Cariboo College, prepared in accordance with the College and Institute Act.

The report highlights the expanded programming and increased enrolments experienced by Cariboo College under the Access for All program.

I trust the report meets the requirements of your Ministry and provides you with an overview of the many educational services that Cariboo College proudly provides to its region.

Yours sincerely,

STELLA BLACK Chairman





9 August 1990

Miss Stella Black Chairman Cariboo College Board P.O. Box 3010 Kamloops, B.C. V2C 5N3

Dear Miss Black:

I am pleased to enclose Cariboo College's 1989/90 Annual Report.

The report provides an overview of Cariboo College's program offerings and administrative support services, as well as full-time equivalent enrolment figures.

I trust the report will be favourably received by the Board.

Yours sincerely,

A. JAMES

Pres dent



HIGHLIGHTS

- In Arts and Education, 31 new faculty and staff were hired.
 30.5 FTE were enrolled in the B.A. and 14 FTE in the B.Ed. Programs.
- A Business Studies Degree Program was implemented in association with Simon Fraser University.
- The Cariboo Management Centre designed and delivered more than 50 management and supervisory training programs and contributed more profit to the College's surplus than at any time during the 1980's.
- A total of 2,025 fee paying students enrolled in courses offered through the Computer Access Centre.
- 1989-90 was the inaugural year for the new Division of Developmental and Regional Programs.
- In 1989-90, the College offered courses serving 3,200 students in outlying regions.
- The Williams Lake campus has undergone significant growth in the past year as new laboratory space was added and a program co-ordinator was appointed for native programs.
- Degree programs in Sciences and Nursing were introduced in the Division of Science and Health Science.
- The Animal Health Technology Program was reaccredited, and the Cardiovascular Perfusion Technology Program achieved accreditation during the year.
- The graduating class of Respiratory Therapy program achieved top marks in the national examinations.
- Co-operative Education was introduced in September, 1989, to the Division of Trades & Industrial Training.
- Major development in facilities services included the completion of the Clock Tower/Lecture Theatre Building, renovations to Student Services Office area, renovations and expansion of the College Bookstore, and construction of new student/staff parking lot.
- 1,200 B.C. Student Assistance applications and appeals were processed with awards totalling \$3,400,000 while 46 out-of-province assistance awards totalled \$104,000.
- Health Services reported 10,204 contacts in 1989-90, an increase of 11% over the 1988-89 total contacts.

INSTRUCTIONAL DIVISIONS:

ARTS AND EDUCATION:

Following the shifting of two departments—Computer Aided Drafting and Design and Adult Basic Education—to other divisions, the Arts and Education Division consists of six departments: Communication Arts; Education; Extension Services; Human Services; Social Science; and Visual and Performing Arts. In the summer of 1989, 31 hirings of full—time faculty and staff took place, to meet the demands of expanding programs and enrolment.

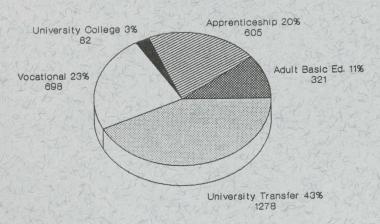
New programming in the Division was dominated by the initiation of the Bachelor of Arts and Bachelor of Education (Elementary) degree programs. In the B.A. Program, upper-level courses were offered in Anthropology, English, Geography, History, Psychology and Sociology. The B.Ed. Program, modelled after U.B.C.'s, requires that students complete at least three years of study in another faculty before entry into Year I. The full slate of courses in Year I was offered at Cariboo in 1989/90. B.A. enrolments numbered 30.5 FTE, while the B.Ed. Program attracted 14 FTE.

In Extension Services, programming was expanded to include the College's first international study tour since the early 80's, and a major provincial curriculum development project. The year also saw a significant increase in Arts and Education regional offerings.

The Cultural Events series offered to students, faculty, staff and many members of the general public a season of 12 performances ranging from the Anna Wyman Dance Company to contemporary songwriter Stephen Fearing to the Vancouver Wind Trio to the a cappella pop group Party Fever. Overflow crowds in the new College Theatre were common, and many audience members loudly proclaimed this the "best season ever".

The Cariboo College/U.B.C. Lecture Series in the Humanities and Social Sciences brought speakers from across Canada to address audiences on a variety of topics, from "Populism, Democracy, and Public Life in Canada" to "A Theory of Collaborative Learning". In total, the series sponsored 13 speakers, all of whom contributed to the intellectual vitality of the campus.

FTE ENROLMENT BY PROGRAM TYPE, 1989/90 Enrolment Total: 3,018



BUSINESS, COMPUTING & MATHEMATICS:

The major thrust in Business/Computing/Mathematics was the development and implementation of a Business Studies Degree Program in association with Simon Fraser University, which attracted 6.0 FTE.

The Division also experienced a major increase in lower division Academic Business and Commerce enrolments, reflecting a strong interest in the Business Degree.

After two years of negotiations, Computer Systems: Operations and Management (CSOM) achieved accreditation by the Canadian Information Processing Society (CIPS).

The Division completed and implemented the recommendations of three major program reviews, resulting in the restructuring of the Recreation Management, Accounting Technician Diploma, and Marketing/Management Diploma programs.

In the new Tourism Department, a full first year of programming was offered in Tourism Supervisory Development and Food and Beverage Management.

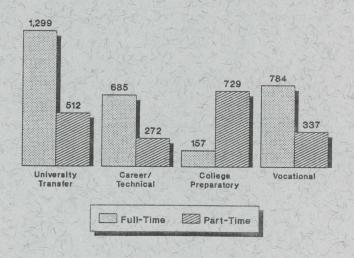
Third year courses in Mathematics and Economics were introduced in support of the B.A. and B.Sc. degrees.

The Division launched the Business Research Seminar Series in which it invited the College and business communities to participate in discussion of current faculty research.

The Cariboo Management Centre (CMC) designed and delivered more than 50 management and supervisory training programs. Operations at the CMC contributed more profit to the College's institutional surplus than at any time during the 1980's.

1989-90 was an outstanding year for the Computer Access Centre. A total of 2,025 fee paying students enrolled in courses offered through the Centre.

ENROLMENT SUMMARY: FULL-TIME PART-TIME BY PROGRAM TYPE, 1989/90



DEVELOPMENTAL AND REGIONAL PROGRAMS:

This was the inaugural year for the new Division of Developmental and Regional Programs. At the close of the academic year the old Adult Basic Education Department was broken up into four new departments: College Access, College Preparation, Adult Special Education, and English as a Second Language. The Regional subdivision, whose mandate is to deliver educational services outside of the Kamloops area, administered centres in Williams Lake, 100 Mile House and Merritt, and expanded to include a network of community co-ordinators in Ashcroft/Cache Creek, Clearwater, Lillooet, Lytton, Logan Lake, Clinton, and Chase.

During the Winter semester, 1990, College Prep. underwent a program review. Preliminary findings of the review were incorporated into planned activity for the coming year. Further analysis of the report will result in the development of a thorough response to its findings.

Consistent with its traditions, the A.B.E. Department addressed itself to meeting the needs of special groups throughout the College Region. particular needs of women, natives and inmates were the focus of specialized programming this year. The First Steps Program for young mothers continued to develop and mature through the 1989-90 academic year. The highly successful COPE Program focused on the development of self esteem, goal setting and problem solving skills among mothers on social assistance. One of the three sessions offered this year was sponsored by the Ministry of Social Services and Housing. As well, several instructional projects were carried out in conjunction with aboriginal groups in the College region. These included A.B.E. Intermediate Level instruction for natives in Lytton and Lillooet and the provision of Math upgrading as part of job oriented training for a number of Chilcotin bands. A.B.E. also offered for the first time a Native Access Program at the Williams Lake campus. This program was designed to provide upgrading in language skills as preparation for further post-secondary study. The department also co-operated with the Provincial Government's Corrections Branch to delivery academic upgrading courses to inmates in the correctional centres in Kamloops, Rayleigh and Bear Creek near Clearwater.

As the Year of Literacy began, A.B.E. developed a proposal for a Regional Literacy Resource Centre. The completed proposal envisages the development of a series of community-based literacy centres capable of supporting the space, equipment, and material requirements of those engaged in literacy training and learning. Funds to implement the proposal will be sought early in the new academic year. Free Literacy classes continued to offer educational opportunity in communities throughout the region.

The 1989-90 academic year saw continued growth in the area of English as a Second Language instruction for international students. Some 90 students from Pacific Rim countries took English language training courses as preparation for post-secondary programs. Some second language residents were admitted on a limited basis. The Division also offered its first workplace literacy program to second language workers at a local forest products manufacturing plant. English language programming for new immigrants, offered in co-operation with CEIC, expanded to two programs this year.

In Adult Special Education, new programs were offered at Williams Lake and 100 Mile House. In Kamloops, in the Winter semester, a small pilot project tested the practicability of integrating mildly challenged students into regular career vocational training programs. This pilot project proved successful and the new department of Adult Special Education will develop this program further in the coming year. These vocational training

opportunities will form one element of a revised, laddered curriculum which will be available to A.S.E. students in the coming academic year. The capstone of this laddered curriculum is the Supported Work Program, currently funded by M.S.S.H. Through the Supported Work Program the College has hired assistants in the gymnasium and the Adult Special Education Department; to date the program has found placements for 20 students in the Kamloops region.

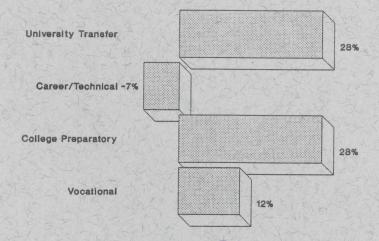
The Division was involved in accrediting courses at the Nicola Valley Institute of Technology and the Canadian College of Macau and through the Secwepmec Cultural Education Society in Kamloops.

The two Mobile Learning Centres have long provided educational services to the outlying regions. The decision was made this year to phase out these vehicles over the next two to three years. Plans are in place to replace one van with fixed services in 100 Mile House, Lytton, Lillooet, and Clearwater in the coming academic year. School board facilities will be used to provide similar or enhanced levels of service in the latter three locations, while in 100 Mile House the operation of the existing Cariboo College campus will be expanded.

In 1989/90, through its existing staff and several new community coordinator appointees, the College mounted courses serving 3,200 students in outlying regions. A number of public relations activities were held over the past year including Logan Lake College Days in February, Canada Health Day in Lillooet in May, a "Chase Days" display in June, and a major display at the Rotary Trade Fair in Williams Lake in May.

The Williams Lake campus has undergone significant growth in the past year. New laboratory space allowed an expansion of university and career/technology courses. A program co-ordinator for native programs was appointed for the Williams Lake campus this year. As a consequence, there has been a considerable amount of activity in the provision of training and education for aboriginal groups in the Chilcotin.

Changes in Total Enrolment by Program 1988/89 - 1989/90



SCIENCES AND HEALTH SCIENCES:

A major new focus was added to the Division this year with the introduction of degree programs in Sciences and Nursing. This resulted in a significant increase in the number of faculty, an infusion of capital equipment and

enhanced utilization of the instructional space in the Science Building. new chemistry laboratory was constructed and the original chemistry and physics laboratories were upgraded.

The new B.Sc. General Science degree is offered in conjunction with the University of British Columbia. Subject concentrations are offered in Chemistry, Life Sciences, Mathematical Sciences and Physics. A total of 9.8 FTE were enrolled.

The B.S.N. degree is offered in conjunction with the University of Victoria and is a post-diploma program focusing on community health nursing. Again, the program was introduced at very short notice and student enrolment was

Ten new full-time faculty were hired to instruct in the degree programs.

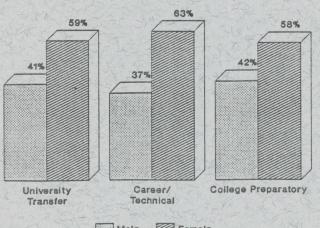
The Division expanded its offerings at the Williams Lake campus. A new nursing laboratory facility allowed the introduction of an LPN/RN Access Program and a new science laboratory allowed the introduction of full first year university courses in Biology and Chemistry.

Strong enrolments continued in all technology programs, and two programs received accreditation during the year. The Animal Health Technology Program (which also underwent internal program review) received full accreditation for the maximum three years, and the Cardiovascular Perfusion Technology Program received conditional accreditation to May, 1991, when a report on the operation must be submitted. The unique aspect of the program (distance delivery of the didactic component) was a new concept for the accrediting agency.

The graduating class of Respiratory Therapy Program achieved top marks in the national examinations and the first two graduates of the Cardiovascular Perfusion Program were in the top 10 of the 268 students writing American Board Certificate examinations.

In the area of Extension Services, the Division has entered the field of Occupational Health and Safety and is offering Workers' Compensation Board courses in the Interior for the first time. Forestry and Health Continuing Education courses are expanding, and a new Trailmaster Program was successfully offered.

Gender Distribution, Total Enrolment by Program 1989/90



Male Female

TRADES AND INDUSTRIAL TRAINING:

Co-operative Education was introduced in September, 1989. The Commercial Transport Vehicle Mechanic/Technician Co-op Ed. Program began in September with 20 students, 14 of whom successfully completed the eight-month school term and are now working in industry on their first work term. The Computer Automated Systems Technician Program is converting to Co-op Ed. delivery with its September, 1990, intake. Federal funding was obtained to support the Co-op Ed. delivery of the Commercial Transport and Computer Systems: Operations and Management programs.

Extension Services had a very busy year providing training in the following areas:

Commercial Vehicle Inspection
Traffic Controller/Flagperson
Air Brakes
Class I Driver Training
Class 3 Driver Training
Transportation of Dangerous Goods
Professional Driver Improvement Program
Farm Equipment Repair and Maintenance
Welding Upgrading
Computer Aided Drafting Upgrading and Updating
Computer Installation and Maintenance
Programmable Controller Updating

The department upgraded its Class I Driver Training vehicle through significant donations from the trucking community and is now operating a highly regarded program.

The Cook Training Program's low enrolments this past year have responded to vigorous marketing. In co-operation with the Kamloops Restaurant Association, the Chefs' Association and the College's Tourism Program, a full colour brochure/poster and television advertisment were developed, as well as a six-minute videotape to inform potential students about the program.

Enrolments in all programs in the Mechanical Department were robust except for Marine/Small Engine Mechanic and Automotive Mechanic. Television advertising was developed to promote these programs.

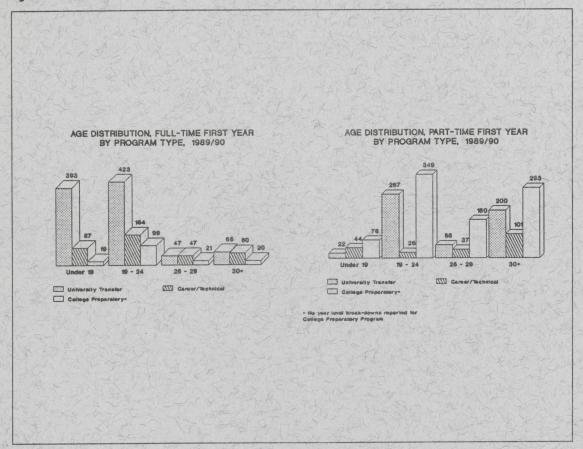
The Construction Trades Department finalized plans for the delivery of the new Welder/Fitter Program. Also in that department, the "C" Level Welding Program converted from open entry/exit, self-paced delivery to block delivery. As a result, utilization rates in the Welding Program were at 90% for the year (compared with 67% two years ago).

CADD Technology was welcomed into the division during the year. It continued its highly successful operations, with all of its graduating students finding employment.

The Electronics Programs (Telecommunications Technician, Computer Automated Systems Technician, and Computer Maintenance Technician) finalized preparations for conversion from 12 to 16 month delivery. A new Electronics option (Access Electronics) was introduced for students deficient in program pre-requisites. Students were given the opportunity to upgrade their numeracy and literacy skills in an electronics milieu before entering the mainstream program.

Electrical Apprenticeship training increased from two lines to three.

The Industrial Technology Advisory service expanded its network of contacts during its second year of operation. Several College faculty members provided advice to emerging enterprises throughout the College region through the I.T.A.'s office.



NON-INSTRUCTIONAL DIVISIONS:

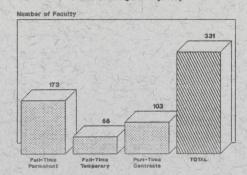
HUMAN RESOURCES:

The Human Resources Division responded to the introduction of baccalaureate degrees by reviewing, revising, and developing systems and procedures to recruit and integrate new employees into staff positions.

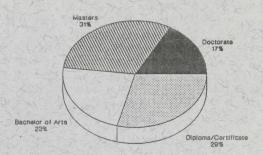
With the expiry in 1989 of Collective Agreements between the College Board and its unionized faculty and support staffs, negotiations resulted in a two-year agreement with the Cariboo College Faculty Association and a three-year agreement with the College Unit of CUPE Local 900.

Ongoing review and evaluation of all support staff positions took place throughout the year, resulting in the reclassification of several non-union positions within the bargaining unit. Positions and employees affected by employee reclassification were integrated into the appropriate bargaining unit in a sensitive and orderly manner.

FACULTY BY STATUS AS OF APRIL 1989 Credit Offering Faculty Only



EDUCATIONAL LEVEL OF FACULTY MEMBERS FULL-TIME ON-GOING FACULTY ONLY: 1990



INFORMATION AND FACILITIES SERVICES:

Computer Services:

Computer Services scheduled Fall and Winter student training sessions on computer use (VMS, DOS, and UNIX), and Summer staff training sessions (VMS, DOS, Wordperfect, Lotus 123, and E-Mail). They also installed a Point of Sale (POS) system in the Bookstore, modifying it to process tuition fee payments. A Sun 4/280 Unix-based system was also installed at the College.

Facilities Services:

In a major burst of construction activity, Facilities Services oversaw the completion of the following:

- Clock Tower/Lecture Theatre Building;
- renovations to Student Services Office area;
- renovations and expansion of College Bookstore;
- construction of new student/staff north parking lot.

In preparation for the next round of building activity, they engaged architects to design the Library and Science Building expansions, and the new Arts and Education Building; consultants were hired for the long-range Campus Planning Study, and a draft electrical utility study was completed.

Network and Technical Services:

Network and Technical Services wired and installed all of the phones and data in the new Clock Tower building, in the new Bookstore, and in Counselling/Awards; replaced the PACX 2000 with a STARMASTER Pacx; installed over 100 new PC's in labs and staff offices; installed a dedicated line to Merritt to provide on-line access to our VAX and SUN systems as well as access to various databases such as LIBCAT; and created three Novell Networks: Student_Net, President_Net, and Partsperson_Net.

Learning Resources Department:

Learning Resources secured additional funds to start building the resources collection to University standards for the new degree programs at Cariboo.

During 1989/90, the library recorded 189,610 patron visits, circulated 85,000 items, and answered over 18,000 reference questions.

Computer Managed Learning:

Williams Lake moved to CML in the Nursing and TRAC areas.

OFFICE OF THE PRESIDENT:

Office of Institutional Research & Evaluation:

Institutional Research broadened its purview and increased its productivity in 1989/90. It produced evaluation reports on nine programs (Animal Health Technology, Business Administration, Communications Media, Cook Training, English As A Second Language Preparation, Fine Arts, Mobile Learning Centre, Supported Work, and Welding), and three reports of institution-wide concern (on attrition, academic outcomes, and assessment). Throughout the year, the office was involved in the drafting of the College Mission Statement and Goals in preparation for the Three-Year Strategic Plan. In addition, surveys were administered to former students as part of the annual Ministry of Advanced Education province-wide occupational and academic outcomes follow-up.

Public Relations Department:

The Public Relations Department continued efforts to expand the quantity and quality of communications internally and externally. Media relations and the increased promotion of all programs, include the new degree-granting opportunities, were priority activities. Through the publication of the Calendar, regional course and program brochures, new material for career and degree programs, new advertising initiatives and the development of greater understanding of the need for strategic planning, the department has played an important role in raising image, awareness and enrolments, setting the stage for a new level and approach to public relations communications planning.

STUDENT SERVICES:

Athletics & Recreation:

The women's basketball team won the B.C. College's Championship and, in March, represented B.C. in the National Championships at John Abbott College in Montreal, finishing 4th overall. Two members were named to the All-Canadian team, with one being voted Tournament All-Star.

The College hosted the National College Curling Championships in March, with the College Mixed team winning the silver medal.

A very successful student exchange was held with Dawson College of Montreal under the auspices of the Secretary of State. Twenty-two students participated.

The Sports Task Force raised and presented \$23,000 in athletic scholarships to some 30 athletes.

Counselling:

The Counselling Department employed a part-time Transition Worker whose role is to liaise with and advise special needs high school students as to educational opportunities at the post-secondary level. Feedback from all schools has been very positive.

On January 30, 1990, the department hosted a Challenged Student Awareness Day, which focused on the problems of challenged clientele, particularly wheelchair students. College and M.A.E.T.T. staff, Board members, and media were invited to perform their normal work in wheelchairs. The day was marked by the worst snow storm of the year and so presented severe challenges to all.

For the first time Counselling recruited in other provincial colleges for transferees to Cariboo's degree programs.

Counselling also held its first-ever "Parents' Night" as part of the orientation for new students. The purpose of the evening was to make parents aware of the purpose of the College and its history, prepare them for some of the changes they should expect in their children, take them on a tour of the College and describe the various services available to their children.

Financial Aid & Awards:

The Financial Aid & Awards Office moved to new and significantly improved premises in July, 1989.

Activity remained extremely high, with the following numbers of applications being processed:

- 1200 B.C. Student Assistance applications and appeals, resulting in awards totalling \$3,400,000;
- 46 Out-of-Province Student Assistance awards totalling \$104,000;
- 217 institutional awards and 43 external awards totalling \$106,500 (these include 16 regional high school entrance scholarships totalling \$12,800);
- 101 Adult Basic Education Student Assistance applications totalling \$20,000;
- 105 Work Study applications, resulting in 68 campus placements worth \$60,000;
- 127 Emergency Loans totalling \$38,037, with repayment rate of approximately 90%;
- 419 Fee Deferrals totalling \$200,900;
- 6 Canada Scholarships totalling \$12,000;
- 4 part-time Canada Student Loans totalling \$3,280.

During the year, 1,234 personal interviews were granted to students. Twelve application completion sessions were attended by more than 450 students and prospective students.

In 1989-90, all B.C. Student Assistance applications were processed on the Financial Aid System, (FAS). From January, 1990 onwards, with all staff fully trained, processing time was reduced 1-2 weeks as opposed to the previous 5-6 weeks.

The annual Awards Ceremony was held on November 23, 1989, with 380 students and guests in attendance. One hundred and fifty-five awards valued at \$44,000 were distributed to 131 students.

Health Services:

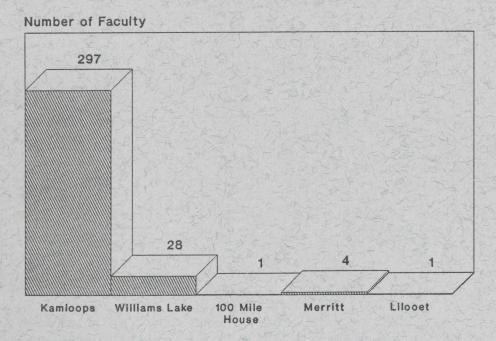
Health Services report 10,204 contacts in 1989-90, an increase of 1,005 or 11% over the 1988-89 figure of 9,199.

Three hundred and seventy-six students attended doctor's appointments during Thursday 1/2 day clinics.

Approximately 80 students in Nursing and Medical Laboratory Technology were immunized against Hepatitis B.

The Employee Assistance Plan continues to be very helpful for staff members experiencing difficulty in their lives. Many direct referrals were made from this office.

FACULTY MEMBERS BY CAMPUS AS OF MAR.1990 (Credit Offering Faculty Only)



Source: Personnel Office

Registrar's Office:

The Registrar's Office reports the following FTE enrolment figures:

CARIBOO COLLEGE FTE ANALYSIS

@ JUNE 1, 1990

NAME	1985/86 ACTUAL FTE'S	1986/87 ACTUAL FTE'S	1987/88 ACTUAL FTE'S	1988/89 ACTUAL FTE'S	1989/90 ACTUAL FTE'S	88/89 89/90 ACTUAL FTE'S %CHANGE
ADULT BASIC EDUCATION 6100 COLLEGE PREP (CIS)	49.6	3	108.9	215.8	135.6	
6123 BEST/BJRT	6.4	6.4	7.3	8.8	6.0	
6143 ASE	11.3	15.4	12.6	14.0	28.1	
6199 ABE p/t (CIS)	214.9	242.2	207.2	146.0	152.0	(1) 1 (1) (1) (1) (1) (1) (1) (1) (1) (1
Sub-Total	282.2	301.4	336.0	384.6	321.7	-16.4%
APPRENTICESHIP						
1131 ANIMAL HEALTH	20.9	10.8	12.2	11.3	17.4	
2122 CAD	9.4	10.0	8.6	14.3	13.1	
3130 BUAD/ACCT'G	163.4	166.4	186.0	193.8	200.5	
3310 COMMUNICATIONS	18.3	18.0	17.9	16.9	17.2	
3342 DIGITAL ART/DESIGN	24.6	15.0	17.7	39.6	17.2 43.1	
3510 CSOM	42.6	20.4	13.6	24.5	33.7	为是企业的发展
4160 LEISURE & REC	113.8	111.9	110.2	106.6	109.4	
4334 RESP TECH	67.0	73.5	85.8	82.3	80.7	
4338 MED LAB	20.8	20.5	14.0	15.5	14.7	
Sub-Total	553.9	546.5	564.2	593.9	604.8	+1.8%
UNIVERSITY COLLEGE 5711 ACADEMIC ARTS 5713 SCIENCE 8011 B.A. 8012 B.ED. 8013 B.NURS. 8014 B.BS.	N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A	30.5 14.0 22.0 6.0 9.8	
8015 B.SC.	N/A N/A	N/A N/A	N/A N/A	N/A N/A	82.3	N/A
Sub-Total	N/A	N/A	NA	NA	02.3	N/A
UNIVERSITY TRANSFER 5711 ACADEMIC 5712 FINE/PERF ARTS Sub-Total	724.2 36.1 760.3	716.2 38.1 754.3	909.7 53.1 962.8	980.0 76.7 1056.7	1217.4 60.6 1278.0	+20.9%
Sub-Total	700.5					901,500
VOCATIONAL 1141 PRACTICAL HORT 1152 AQUA CULTURE 2010 TRAC 2221 ELECTRONIC TECH 2325 COMM TRANSPORT 2412 WELDING 3191 PARTSPERSON	11.4 1.0 107.0 34.8 19.5 34.5 19.5	11.9 0 91.0 65.8 22.2 36.8 22.2	16.4 0 89.5 68.8 16.8 34.7 16.8	16.5 0 102.0 52.8 21.6 42.7 21.6	15.5 0 79.7 49.2 23.4 42.8 23.4	

CARIBOO COLLEGE FTE ANALYSIS

@ JUNE 1, 1990

NAME	1985/86 ACTUAL FTE'S	1986/87 ACTUAL FTE'S	1987/88 ACTUAL FTE'S	1988/89 ACTUAL FTE'S	1989/90 ACTUAL FTE'S	88/89 89/90 ACTUAL FTE'S %CHANGE
VOCATIONAL (continued)	を学える。			ESTAP	对不是	
3210 OFFICE ADMIN	206.7	208.6	146.3	164.7	131.8	C-(X)
3413 TOURISM	N/A	N/A	N/A	5.0	14.0	
3442 COOKING	48.9	39.5	33.7	45.6	31.8	之一个人的一个
3445 MEAT CUTTING	15.4	16.0	14.3	14.1	14.3	
4141 HUMAN SERV WORK	30.9	45.4	59.3	66.4	60.3	
4260 LTCA	21.3	22.2	21.2	27.6	23.1	
4411 ECED	15.5	15.9	16.3	30.7	34.7	
9800 P/T VOC	85.4	141.0	147.9	183.8	166.6	
Sub-Total	632.3	716.3	665.2	773.5	698.3	-9.7%
GRAND TOTAL	2260.1	2340.9	2549.8	2837.0	3017.9	+6.4%

DUNWOODY & COMPANY



Internationally DUNWOODY ROBSON McGLADREY & PULLEN Chartered Accountants 272 Victoria Street, Scotiabank Building Kamloops, B.C., Canada V2C 1Z6 Telephone: (604) 372-9505 Teletax: (604) 374-6323

AUDITORS' REPORT

TO THE BOARD

CARIBOO GOLLEGE

We have examined the balance sheets of Cariboo College as at 31 March 1990 and the statements of operations for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the College as at 31 March 1990 and the results of its operations for the year then ended in accordance with accounting policies set out in the notes to the financial statements applied on a basis consistent with that of the preceding year.

CHARTERED ACCOUNTANTS

Kamloops, British Columbia 10 May 1990

- 15 -

BALANCE SHEETS AS AT 31 MARCH 1990

	Operating Fund	Ancillary Services Fund	Debt Service Fund
ASSETS		的一个	
Cash	\$ 320,163	\$.	\$
Short term deposit receipts	3,080,228	1647 - 1243	
Accounts receivable	774,059	一个多数	引のまですい
Sinking Fund Debentures, note 2			
Inventories	62,443	243,805	MARKET STATE
Interfunds receivable	229,548		主义和意义
Fixed assets			
Land	双个双方性	1730 300 300	
Buildings			
Equipment		EAN FIRE XIV	
Deferred capital expenditure, note 3	encountries and an autotic community of the contribution of the	The second second	C FEW NO.
	\$ 4,466,441	\$ 243,805	\$ -
LIABILITIES AND FUND BALANCES			
Accounts payable	\$ 1,104,828	\$	\$ -
Wages payable	594,079	SAFE ASTA	473 34-138
Contractors' holdback			
Temporary borrowings, bank loans			
Debentures, note 2			
Interfunds payable	1,507,263	183,716	
Deferred tuition fees	367,281	"一个"	() 大学
Designated surplus	490,000	10000000000000000000000000000000000000	- FW
Reserve for termination			
benefits, note 4	122,292		
Investment in fixed assets	以大大学、大学社	为意义是"	2014年1951日
Fund balances	280,698	60,089	(2)
	\$ 4,466,441	\$ 243,805	\$ -

SIGNIFICANT ACCOUNTING POLICIES, note 1

Approved by

Chairman of the Board

Bursat

Designated Fund	Capital Fund	Student Bursary and Trust Fund	Specific Purpose Fund	Total	All Funds 1989
\$ -	\$	\$ 106,345	ş -	\$ 426,508	\$ 217,359
	1982 JULY 258 1	(4) (4) (5)		3,080,228	2,899,523
-A-	436000000000000000000000000000000000000	7,977		782,036	980,514
	3,273,568	学与"拉克"之际的		3,273,568	2,887,993
	TI STE WAY TO BE			306,248	270,960
222,025	1,051,869	20	233,349	1,736,811	2,152,474
	1,335,829			1,335,829	1,000,999
多数人不及为	18,567,006	对方为一个人	系统统统	18,567,006	16,122,842
	12,936,445		18-150 - CLAS	12,936,445	10,616,373
	49,141			49.141	73.799
\$ 222.025	\$ 37,213,858	\$ 114.342	\$ 233,349	\$ 42,493,820	\$ 37,222,836
\$ -	\$	\$4.	\$ 6-	\$ 1,104,828	\$ 695,724
一为五十八世	江南水水•美国			594,079	462,271
(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	29,468	17 - C- 24 - C	女派 人名	29,468	427,098
· 10 · 15 · 10 · 3	1,559,000			1,559,000	4,690,500
1.457-1.567-1	16,489,964			16,489,964	11,389,964
	29,408	16,424	是 多	1,736,811	2,152,474
		(XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX		367,281	375,872
The state of the s			A VISTOR	490,000	460,000
		一方はいいかんだん		122,292	99,870
公元 357年	18,083,557	STATE OF THE	下级是一个	18,083,557	14,194,444 (
222.025	1.022.461	97.918	233,349	1.916.540	2.274.619
\$ 222.025	\$ 37.213.858	\$ 114.342	\$ 233,349	\$ 42,493,820	\$ 37,222,836

STATEMENTS OF OPERATIONS FOR THE YEAR ENDED 31 MARCH 1990

	Operating Fund	Ancillary Services Fund	Debt Service Fund
REVENUE Temporary borrowings, bank loans Government grants Tuition fees Gifts, grants and bequests Other Ancillary services, schedule 2 Interfund transfers	20,049,313 4,770,111 745,717 (1,316,403) 24,248,738	2,365,311	\$ 2,898,528 2,898,528 2,898,528
EXPENDITURE, schedule 1 Major program 10, Academic/ Technical Major program 30, Vocational Major program 50, Non-credit Temporary funded courses Instructional and student support Institution support Debt services Designated funds Capital Other Ancillary services, schedule 2	8,315,649 5,910,415 1,335,331 352,795 2,962,671 4,800,987	2.330.507	2,898,528
EXCESS OF REVENUE (EXPENDITURE) Fund balances, beginning of year	23.677.848 570,890 222,230	2.330.507 34,804 25,285	2,898.528
Increase (decrease) in contractors' holdback Appropriation to reserve for termination benefits, note 4 Appropriation to designated surplus	(22,422) (490,000)		
FUND BALANCES, END OF YEAR	\$ 280.698	\$ 60.089	\$

Designated Fund	Capital Fund	Student Bursary and Trust Fund	Specific Purpose Fund	Total A1 1990	1 Funds 1989
\$ -	\$ 2,822,009 173,134 166,545 1.344,603 4.506,291	\$ - 192,977 192,977	\$ 137,900 837,502 (28,200) 947,202	\$ 2,822,009 23,258,875 4,770,111 1,030,479 912,262 2,365,311 	\$ 4,212,300 18,709,092 3,552,436 876,455 577,842 2,054,136
559,772	4,554,735	104,528	941,156	8,315,649 5,910,415 1,335,331 352,795 2,962,671 4,800,987 2,898,528 559,772 4,554,735 1,045,684 2,330,507	6,095,201 4,954,111 1,138,166 429,357 2,164,636 3,498,940 2,289,865 476,203 5,266,188 915,423 1,974,977
559.772	4.554.735	104.528	941,156	35.067.074	29,203,067
(559,772)	(48,444)	88,449	6,046	91,973	779,194
321,797	1,468,535	9,469	227,303	2,274,619	735,702
	(397,630)			(397,630)	427,098 [
	A TACK TO A TACK	The Hall	A TOP OF THE PROPERTY OF THE P	(22,422)	(5,375)
460,000				(30,000)	338,000
\$ 222.025	\$ 1.022,461	\$ 97.918	\$ 233,349	\$ 1.916.540	\$ 2.274.619



NOTES TO FINANCIAL STATEMENTS 31 MARCH 1990

1. SIGNIFICANT ACCOUNTING POLICIES

The College has applied accounting principles generally accepted for colleges in the Province of British Columbia as follows:

(a) Fund Accounting

The transactions of the College are accounted for using fund accounting principles.

(b) Accrual Accounting

Revenue and expenditure are recorded in the accounts on an accrual basis, with the exception that no provision is made for accrued vacation pay of permanent full time staff.

(c) Fixed Assets

Fixed assets are recorded at cost. Certain land and buildings acquired from the Province of British Columbia have been recorded at a nominal amount of \$ 1. No provision for depreciation is recorded in these financial statements.

(d) Inventories

Inventories are stated at the lower of cost and net realizable value.

(e) Sinking Fund Instalments

The Sinking Fund instalments are stated at the total of instalments to date and do not include any interest earned by those funds. Interest earned will be recognized when the relevant debenture is retired.

(f) Deferred Salary Leave Plan

Cariboo College participates in a Deferred Salary Leave Plan with eligible employees. At 31 March 1990 the fully funded balance in the Plan was \$ 132,863 (1989 - \$ 97,815).



NOTES TO FINANCIAL STATEMENTS 31 MARCH 1990

2. SINKING FUND DEBENTURES

Debenture Number	Year Borrowed	Original Amount	Maturity Date	Interest Rate %	Sinking Fund Instalments at 31 March 1990	College Indebtedness at 31 March
87	1975 \$	321,000	1995	8.63	\$ 130,902	\$ 190,098
90	1975	200,000	1995	8.38	76,132	123,868
94	1975	400,000	1995	8.96	152,264	247,736
95	1975	400,000	1995	8.80	152,264	247,736
96	1975	700,000	1995	9.16	266,462	433,538
97	1975	400,000	1995	9.48	152,264	247,736
102	1976	400,000	1996	9.00	141,388	258,612
106	1976	300,000	1996	8.93	106,041	193,959
107	1976	200,000	1996	9.25	70,694	129,306
112	1977	200,000	1997	9.22	63,414	136,586
131	1979	667,000	1999	10.26	178,949	488,051
132	1979	800,000	1999	10.20	214,632	585,368
135	1979	400,000	1999	9.98	97,560	302,440
136	1979	400,000	1999	10.22	97,560	302,440
138	1979	300,000	1999	10.68	73,170	226,830
GG 19	1981	1,500,000	2001	13.66	262,224	1,237,776
GG 21	1981	422,000	2001	14.81	73,774	348,226
GG 30	1982	212,000	2002	16.53	32,430	179,570
GG 42	1983	512,000	2003	12.14	67,128	444,872
AB	1983	554,500	1993	11.75	229,662	324,838
BCED-M	1986	901.464	1991	9.00	582,210	319,254
GG 57	1987	1,200,000	2007	9.13	52,444	1,147,556
EDCP-29	1989	4,300,000	2009	10.17		4,300,000
EDCP-31	1989	300,000	2009	9.61	20 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	300,000
EDCP-32	1989	500,000	2009	9.41	THE SUITE	500,000
	\$	16,489,964			\$ 3,273,568	\$ 13.216.396

The Province of British Columbia has unconditionally guaranteed and funded the College's debentures. Sinking Fund instalments for 1990/91 will be \$ 497,020.



NOTES TO FINANCIAL STATEMENTS 31 MARCH 1990

3. DEFERRED CAPITAL EXPENDITURE

Deferred capital expenditure represents Capital Borrowing Authority funds exercised but not expended by the College during the current fiscal year.

4. RESERVE FOR TERMINATION BENEFITS

Various employment contracts provide that a staff member may accumulate up to 60 days of unused sick leave, payable upon termination after ten years of employment. The amount payable, should all employees with ten years of service terminate, is \$ 1,256,271. The increase for the 1990/91 fiscal year is expected to be an additional \$ 102,525. Of this liability, the estimated requirement to fund terminations in the 1990/91 fiscal year is \$ 122,292. Payments are charged as an operating expense when paid.

5. COMMITMENTS

General

The College has commitments for substantial fixed asset expenditures subsequent to 31 March 1990 including the arts and education building, science building, library expansion and purchase of land adjacent to the Kamloops campus for future development.

Student Residences

The College has entered into agreements to lease land to a third party for construction and operation of student residences at the Kamloops campus. The lease is for a term of sixty years ending 31 March 2049, at which time the buildings will become the property of the College.



EXPENDITURE FOR THE YEAR ENDED 31 MARCH 1990

	10 Prog Academic/ 30		ajor Major ogram Program 30 50 ational Non-credit		Instructional and Student Support
Salaries	3分分かり			2 7	10年,10年,10年
Instructional \$		\$ 3,798,480	\$ 672,084	\$ 215,465	\$ 0.000 177
Other staff	475,002	731,786	56,155		2,006,177
Employee benefits	668,994	426,751	55,074	11,927	216,598
Expendable supplies	455,545	610,295	58,815	47,256	177,658
Computer processing	3-1000				公司与"AF"(图)
charges	7421-12672	I THE SECTION	405	A CAN - LE THE	9,255
Travel	189,735	152,372	98,541	7,034	95,826
Rentals and leases					是在英文的是主义。
Buildings	250	20,365	6,209	5,126	6,109
Equipment	13,818	21,094	3,058	318	14,462
Film		13年10年16日	A STATE OF THE STA		8,292
Equipment repairs					
and maintenance	149,951	82,410	300	35-1-00	8,181
Advertising and					
public relations	TO TALL	3,740	2. 1. 1 · 大人	The state of the s	173,366
Staff recruitment			STATE OF THE PARTY	JAN 6- 3	THE STATE OF THE PARTY OF THE P
Professional fees	54,526	43,232	384,190	65,669	74,440
Periodicals		KIND AT MIX	文字 文字》		87,830
Library books	SECO.	5,985	AND THE WASTER		60,587
Miscellaneous	3,318	2,421	500 × 1	""一个"一个"	23,890
College Board	A.C.				是一个一个一个一个
Renovations	NA A POLY	1,408	为为为·		(人) (人)
Building service		I HOUSE			
contracts	至外种	4,200	THE SERVE STATE		1974 200 - 55
Security contracts	TOTAL TO	THE RESIDENCE OF THE PARTY OF T			1
Insurance	AND THE	1,720		Die Vinder	公司之中。50万
		5. 业场	ENTER SELECTION ASSESSED.	20年1次。至3	10/4/2014
Postage Utilities		2,765		SE FALLS	
Telephone		1,391	(9) 产品的		X 7 2 () () ()
				MA 3 . 7.	A CAN THE PARTY OF
Debt services	(人) 对这种 (57-11-57-43		19 20 1968	1-16-44
	Late to the	43218	4 18 18 18 18 18 18 18	CALL STATE	The War of State
Buildings	The Market	TO SECTION	The state of the s	34735	
Equipment	经 工业社会	17.50	The state of the	7个天子	THE THE PARTY
Student bursaries		distribution and second second second second second	Constitution of the Consti	THE WAS A	
S	8,315,649	\$ 5.910.415	\$ 1,335,331	\$ 352.795	\$ 2,962,671

Institution Debt Services B		Student Bursaries and Trust	Specific Purpose	Total a 1990	Total all Funds 1990 1989		
\$	\$ -	\$ -	\$ 285,843	\$ 11,276,382	\$ 8,693,710		
1,625,956	5,818	一个一个	191,553	5,092,447	4,678,713		
193,763	为是一个人		35,230	1,608,337	1,296,418		
506,627		是多一个。 第一个	184,199	2,040,395	1,406,280		
16,854	的外外的			26,514	24,234		
92,033	2,862		75,740	714,143	581,228		
26,892				64,951	77,528		
13,132	NOTE CONTRACT	1900年3月11日	316	66,198	73,902		
		全级公司的		8,292	9,160		
202,836		"一个"	28,755	472,433	363,712		
9,327	6,760	是这种成化的		193,193	147,184		
397,169				397,169	94,566		
98,406			115,536	835,999	346,157		
WARRY STATE	W. 全世前生和哲学		THE THE	87,830	40,902		
李林兴 经分别法	54.2° 54.4° 48	THE PERSON NAMED IN THE PE		66,572	48,913		
14,437			385	44,951	40,991		
105,657	(大)	三十二()一次在当处		105,657	82,382		
145,255	的客院。然	15 To	20,000	166,663	168,297		
476,694			The Later of the L	480,894	372,114		
83,187	为人人人,这种人	PROTECTION OF THE PARTY OF THE	4 50 to 12 10 10 10 10 10 10 10 10 10 10 10 10 10	83,187	81,695		
23,104				24,824	20,447		
84,158		经过少多人过失		84,158	66,445		
462,909	* CASSES	· 水平等	TEX STATES	465,674	458,262		
222,591		AT LOS THE PARTY OF THE PARTY O	3,599	227,581	176,440		
	2,898,528	到分别的一个人的		2,898,528	2,289,865		
是一个一个	334,830		色子 公司	334,830	1,257		
THE SOLE	2,444,165	NOTE STATES	多。这个是是没有	2,444,165	4,812,372		
15年15年16年16日	2,320,072	SOME TO	SE EXPERIENCE	2,320,072	686,716		
	1	104.528		104.528	88,200		
\$ 4,800,987	\$ 8.013.035	\$ 104.528	\$ 941.156	\$ 32,736,567	\$ 27,228,090		

ANCILLARY SERVICES OPERATIONS FOR THE YEAR ENDED 31 MARCH 1990

		Food		To	Total	
	Bookstore	Services	Shop	1990	1989	
					A LANGE OF STATE	
REVENUE					PART OF	
	1,435,433	\$ 764,726	\$ 165,152	\$ 2,365,311	ATTOM REPORTS	
Cost of sales	1.143.028	496.934	69.338	1.709.300	1.469.733	
	292,405	267.792	95.814	656,011	584.403	
					TO TOMORO	
EXPENDITURE			75 010	511 005	/70 001	
Salaries and benefits	187,916	250,161	75,948	514,025	470,281	
Expendable supplies	9,547	2,361	10000000000000000000000000000000000000	11,908	10,916	
Equipment replacement	25,212	14,197	20,648	60,057	13,997	
and repairs	4,037	276	20,040	4,313	5,078	
Travel	5,764	582		6.346	3,628	
Renovations	24,558		30000000000000000000000000000000000000	24,558	1.344	
Renovations	24,550	C. TONE	and the second second	27,330	HE STATE OF THE	
	257,034	267.577	96,596	621.207	505.244	
EXCESS OF REVENUE						
(EXPENDITURE)	35,371	215	(782)	34,804	79,159	
Balance, beginning of year	20,691	(899)	5,493	25,285	16,126	
Appropriation to designate	ed			是最近是	The state of	
surplus	10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -		The state of the s		(70,000)	
BALANCE, END OF YEAR \$	56,062	\$ (684)	\$ 4.711	\$ 60,089	\$ 25,285	

